

# **Reengagement Panel Report**

# **Assessment of Capacity and Approval of QA Procedures**

# Part 1 Details of provider

# 1.1 Applicant Provider

Registered Business/Trading Name:	Chris Mee Safety Engineering
Address:	Euro Business Park, Little Island, Cork
Date of application:	17 June, 2019
Date of resubmission of application:	28 January, 2021
Date of site visit:	4 December, 2019
Date of reconvene meeting:	16 February, 2021
Date of recommendation to the Programmes and Awards Executive Committee:	8 April, 2020 and 8 April, 2021

# 1.2 Profile of provider

Chris Mee Safety Engineering was founded in 1996 to provide health and safety consultancy services. Since then, the service offering has expanded to include health and safety training, and a recruitment agency for health and safety professionals.

The company has been registered with QQI/FETAC since 2007, providing a range of minor component programmes relevant to the Health and Safety sector. These programmes include Health and Safety Representation, Safety and Health at Work, Manual Handling Instruction, Training Delivery and Evaluation and Building Energy Rating Assessment for Dwellings.

While all potential learners are catered for, the programmes offered fit in with the overall scope of training provided by CMSE. Experienced Health and Safety professionals are the majority learner cohort on programmes offered. CMSE offers other non-QQI accredited courses such as those leading to IOSH,



NEBOSH and PHECC awards, as well as their own non-accredited courses to clients all over Ireland. This leads to approximately 20,000 learners being taught by CMSE annually.

CMSE is an ISO certified company, holding certificates in ISO 9001, ISO 14001 and ISO 45001.



# Part 2 Panel Membership

Name	Role of panel member	Organisation
David Denieffe	Chair	Vice-President for Academic Affairs and Registrar, IT Carlow
Alan O'Gorman	QA Expert	QA Officer, Waterford and Wexford ETB
Pamela Skerritt	Subject Matter Expert	Independent Consultant
Orraine Halpin Head of a similar type of		Registrar,
Lorranie Haipin	Provider	SQT Training Limited, Limerick
Amanda Russell	Report Writer	QA Officer, CCT College Dublin
Matthew Hurley	Report Writer	QA Officer,
iviatiliew Hulley	(Reconvene Panel, Feb. 2021)	Bridge Mills Galway Language Centre

# Part 3 Findings of the Panel

# 3.1 Summary Findings

The panel acknowledges the established good standing of CMSE, and CMSE's track record of certification. The reengagement process involved a comprehensive review by the panel of the provider's QA documentation and a site visit to CMSE in Cork. During the site visit, the panel engaged in discussions with CMSE leadership. CMSE's representatives engaged constructively with the panel throughout the discussions.

Following the original site visit, the panel recommended that QQI refuse to approve the draft QA procedures presented by CMSE's for reengagement pending mandatory changes. These are detailed in Section 7.1 of this report. The panel also offered a number of commendations to the provider.

The panel noted the work completed, to that date, by CMSE to develop its QA system; however, there were a number of areas that needed to be addressed before approval could be recommended. In particular, the panel noted the challenges in developing a quality management system which encompasses the policies, procedures, guidelines and requirements of the numerous agencies with which the provider is engaged.

As part of the process of reengagement, evidence of a critical self-review was not apparent to the panel. To address this, the panel believed that a thorough gap analysis developed with reference to QQI Core Quality Assurance Guidelines would aid CMSE in developing the further documentation required to



support quality assurance, including:

- Quality Improvement Plan (QIP)
- Process Mapping
- Overview of QA 1 page linking to QQI guidelines
- Enhanced Learner Handbook
- Strengthened procedural detail in some policies included in the QA manual, setting out clearly the expectations of all parties including management and instructors. This would include the support of tutors and the trainer observation form.

The panel reconvened on 16 February, 2021, after undertaking a desk review of the revised documentation submitted by CMSE in respect of the mandatory changes detailed in Section 7.1.

The panel noted the significant process of development undertaken by CMSE to address the mandatory changes, including the appointment of a Quality and Training Manager, a Quality Co-ordinator, and an external, independent Quality Champion. Additionally, an Academic Council and Programme Review and Development Committee were established. Despite the challenges presented by such significant changes in staffing and governance, the revised documentation submitted by CMSE comprehensively addressed the concerns identified by the panel at the site visit in 2019.

While a number of items of Specific Advice (detailed in Section 7.2) were noted to guide the provider in particular areas going forward, the panel nonetheless has confidence in CMSE's ability to continuously enhance its QA processes. The panel is therefore pleased to recommend to QQI *Approval* of CMSE's QA procedures.



# 3.2 Recommendation of the panel to Programmes and Awards Executive Committee of QQI

	Tick <u>one</u> as appropriate
Approve Chris Mee Safety Engineering's draft QA procedures	<b>&gt;</b>
Refuse approval of Chris Mee Safety Engineering's draft QA procedures pending mandatory changes set out in Section 6.1 (If this recommendation is accepted by QQI, the provider may make a revised application within six months of the decision)	
<b>Refuse to approve</b> Chris Mee Safety Engineering's draft QA procedures	



# Part 4 Evaluation of provider capacity

# 4.1 Legal and compliance requirements:

	Criteria	Yes/No/ Partially	Comments
4.1.1(a)	Criterion: Is the applicant an	Yes	CMSE provided a Certificate of
	established Legal Entity who		Incorporation with its
	has Education and/or Training		application.
	as a Principal Function?		
			CMSE has an established track
			record of providing accredited
			programmes of Education and
			Training.
4.1.2(a)	Criterion: Is the legal entity	Yes	CMSE is a legal entity in the EU,
	established in the European		with a presence in Cork &
	Union and does it have a		Dublin.
	substantial presence in Ireland?		
4.1.3(a)	Criterion: Are any	Yes	The provider has not indicated
	dependencies, collaborations,		its involvement in any form of
	obligations, parent		collaborative provision, nor has
	organisations, and subsidiaries		it identified any dependencies
	clearly specified?		or obligations.
4.1.4(a)	Criterion: Are any third-party	Yes	As per the QA manual, CMSE
	relationships and partnerships		currently does not engage with
	compatible with the scope of		external partnerships, use
	access sought?		second providers or sub-
			contract the provision of
			programmes and has no
			immediate plans to so do. There
			is no indication that its
			relationships with other
			awarding bodies will impact on
			delivery of programmes leading
			to QQI awards.
4.1.5(a)	Criterion: Are the applicable	Yes	The evidence provided in
	regulations and legislation		support of CMSE's application is
	complied with in all jurisdictions		indicative of compliance with
	where it operates?		Irish/EU legislation.
4.1.6(a)	Criterion: Is the applicant in	Yes	CMSE has been registered with
	good standing in the		QQI (formerly FETAC) since
	qualifications systems and		2007 and there have been no

education and training systems	issues identified with the
in any countries where it	provider.
operates (or where its parents	
or subsidiaries operate) or	
enrols learners, or where it has	
arrangements with awarding	
bodies, quality assurance	
agencies, qualifications	
authorities, ministries of	
education and training,	
professional bodies and	
regulators.	

# **Findings**

The panel is satisfied that the legal and compliance requirements outlined in Section 4.1 are currently being met by CMSE.

CMSE has a track record of engagement with FETAC (since 2007). The provider submitted a statement of compliance and documentation with its application for reengagement that is indicative of adherence to the legal and compliance requirements of QQI.



# 4.2 Resource, governance and structural requirements:

	Criteria	Yes/No/ Partially	Comments
4.2.1(a)	Criterion: Does the applicant	Yes	CMSE provided financial
	have a sufficient resource base		statements for 2017, confirmation
	and is it stable and in good		from Revenue 2015 – 2017 and a
	financial standing?		current Certificate of Insurance to
			demonstrate the case.
4.2.2(a)	Criterion: Does the applicant	Yes	As an established provider, CMSE
	have a reasonable business		has demonstrated a history of
	case for sustainable provision?		sustainable business provision
			although the volume of QQI
			provision has reduced over the
			past number of years.
4.2.3(a)	Criterion: Are fit-for-purpose	Yes	At the time of the initial site visit in
	governance, management and		2019, the panel felt there was a
	decision making structures in		lack of clarity in the governance
	place?		structures in the evidence
			provided. In particular, the
			responsibilities of all parties to the
			QA procedures needed to be set
			out.
			Following a review of revised
			documentation in 2021, the panel
			is pleased with the development of
			the Academic Council, Programme
			Review and Development
			Committee and Results Approval
			Panel, as well as Terms of
			Reference for these bodies. The
			panel is of the view that these
			developments are a positive step
			forward for CMSE in the ongoing
			enhancement of its QA system.
4.2.4(a)	Criterion: Are there	Yes	There is evidence of processes in
	arrangements in place for		place to provide QQI with
	providing required information		information as required.
	to QQI?		



## **Findings**

The panel is satisfied CMSE meets the financial requirements.

In relation to 4.2.2(a), the panel noted at the original site visit in 2019 that while CMSE has a proven record of sustaining provision, there has been a significant decline in demand for its QQI awarded programmes due to legislation changes relating to some of its programmes. It would have been beneficial for the panel to see where QQI fits in the context of CMSE's overall longer-term strategy.

In relation to 4.2.3 (a), the panel encouraged CMSE, when it met the provider at the site visit, to complete a gap analysis to identify the shortfalls in this area. A clear separation of commercial and academic decision making needed to be identified with responsibilities clearly delineated.

At the time of the initial site visit, the panel noted that CMSE supplied Terms of Reference for its Education and Training Committee on request prior to the site visit; however, during the site visit, CMSE indicated that the Committee would sit twice a year, notwithstanding the fact that it also acts as the Results Approval Panel, and it was indicated that CMSE has six certification dates per year. Therefore, the panel required the Terms of Reference of the new Education and Training Committee and any connected committees to be revised and made more fully reflective of its (their) function(s).

In the interim period — which included a one-off extension of three months at the start of the COVID-19 pandemic to reflect the time required by providers to transition to an online working environment — extensive work was undertaken of the provider's governance structure. An Academic Council, Programme Review and Development Committee and Results Approval Panel were developed, and comprehensive Terms of Reference were provided for each. In light of these significant enhancements, the panel is satisfied that CMSE has addressed the initial concerns identified under this area of QA.

## 4.3 Programme development and provision requirements:

	Criteria	Yes/No/ Partially	Comments
4.3.1(a)	Criterion: Does the applicant have	Yes	CMSE has been
	experience and a track record in		registered with QQI
	providing education and training		(formerly FETAC) since
	programmes?		2007 and has been
			delivering further
			education and training
			programmes since then.
			It also has accreditation
			from a number of non-
			QQI awarding bodies.

4.3.2(a)	<b>Criterion:</b> Does the applicant have	Yes	CMSE uses a cohort of
	a fit-for-purpose and stable		independent contractors
	complement of education and		to deliver its
	training staff?		programmes. Although a
	The same of the sa		staffing policy was
			documented, the panel
			at the original site visit
			required a more robust
			recruitment policy, with
			clear indicators regarding
			the supports for trainers.
			the supports for trumers.
			The panel is satisfied that
			the revised
			documentation
			submitted by the
			provider adequately
			addresses the issues
			outlined in this area of
			QA.
			ζ, i.
			However, the panel
			noted an item of Specific
			Advice (detailed in
			Section 7.2) in relation to
			the Trainer Charter
			documentation, which
			the panel recommends
			should be updated to be
			inclusive and reflective of
			all awarding bodies.
4.3.3(a)	Criterion: Does the applicant have	Yes	The panel is satisfied that
	the capacity to comply with the		CMSE has the capacity to
	standard conditions for validation		comply with the standard
	specified in Section 45(3) of the		conditions for validation.
	Qualifications and Quality		
	Assurance (Education and		
	Training) Act (2012) (the Act)?		
4.3.4(a)	<b>Criterion:</b> Does the applicant have	Yes	CMSE has training
	the fit-for-purpose premises,		centres in both Cork and

	facilities and resources to meet the		Dublin. It also offers
	requirements of the provision		training nationwide. An
	proposed in place?		External Venue Audit
			Checklist is utilised to
			ensure venue suitability.
4.3.5(a)	Criterion: Are there access,	Yes	CMSE noted that due to
	transfer and progression		the short duration of its
	arrangements that meet QQI's		programmes, requests
	criteria for approval in place?		for transfer and
			progression
			arrangements are an
			extremely rare
			occurrence. The QA
			Manual outlines the
			provider's procedure;
			however, at the time of
			the original site visit, the
			panel required a more
			comprehensive RPL
			policy and procedure for
			learners.
			Following a review of
			CMSE's revised
			documentation, the
			panel recommends
			further development of
			CMSE's RPL Procedure,
			particularly in relation to
			how the process unfolds
			on a step-by-step basis.
			The panel noted an item
			of Specific Advice in
			respect of this, which is
			detailed in Section 7.2.
4.3.6(a)	Criterion: Are structures and	Yes	The provider has clear
	resources to underpin fair and		and up to date policies
	consistent assessment of learners		and procedures in place
	in place?		including internal
			verification and external

			authentication processes.
			However, at the time of
			the site visit, the panel
			felt there was a need for
			more clarity within the
			Learner Handbook to
			include information on
			inter alia appeals,
			progression, late
			submission and RPL.
			As noted in Section
			4.3.5(a), the panel is of
			the view that further
			development is needed
			of the provider's RPL
			procedure.
			Additionally, the panel
			has identified an item of
			Specific Advice relating to
			the use of the term
			"corrective action" in the
			provider's <i>Appeals</i>
			process (Training Centre
			Handbook, p.25). The
			panel recommends
			changing this to "an
			action for review."
4.3.7(a)	Criterion: Are arrangements for	N/A	N/A
	the protection of enrolled learners		•
	to meet the statutory obligations		
1	in place (where applicable)?		

# **Findings**

The panel acknowledges CMSE's experience and track record of providing further education and training programmes.

At the time of the site visit in 2019, the panel believed the completion of the gap analysis (using the template supplied by QQI for use by providers in preparation for reengagement) would assist in identifying the shortfalls in polices in the programme development and provision.



**4.3.2(a)** – The panel recognises CMSE's stated good relationship with a number of qualified trainers who deliver its programmes. However, following the site visit, the panel required an updated recruitment policy and a policy on the supports offered to off-site trainers.

**4.3.5(a)** / **4.3.6(a)** – CMSE presents all potential learners with a Learner Handbook, as an introduction to the provider and the learners' programme. However, following the site visit, the panel believed the Learner Handbook should be updated to provide more clarity on the learner journey through CMSE's programmes, including on such things as appeals, progression, late submission, RPL, access, transfer and progression.

Following a review of CMSE's revised documentation, the panel is largely satisfied that CMSE has addressed the concerns identified under this area of QA. Notwithstanding this, the panel has noted a number of items of Specific Advice, detailed in Section 7.2, pertaining to CMSE's Trainer Charter documentation, RPL procedure, and the wording in its Appeals process.

# 4.4 Overall findings in respect of provider capacity to provide sustainable education and training

CMSE is an established education and training provider, which offers programmes through several accrediting bodies, incorporating several quality systems.

The panel noted CMSE's intention to create an overarching quality system to incorporate all requirements for its programmes. As noted, following the site visit in 2019, the panel recommended that CMSE complete a thorough gap analysis to help ensure an enhanced quality system and address the deficiencies identified.

The panel identified some areas where *mandatory changes* were necessary and was confident these could be addressed by CMSE within the allocated period. These are listed in section 7.1 of this report.

The panel would like to commend CMSE on the extensive work undertaken to address the *mandatory changes*, and has confidence in its capacity to provide sustainable education and training going forward.



# Part 5 Evaluation of draft QA Procedures submitted by Chris Mee Safety Engineering

The following is the panel's findings following evaluation of Chris Mee Safety Engineering quality assurance procedures against QQI's Core Statutory Quality Assurance Guidelines (April 2016) and Topic Specific QA Guidelines. Sections 1-11 of the report follows the structure and referencing of the Core QA Guidelines.

# 1 GOVERNANCE AND MANAGEMENT OF QUALITY

## **Panel Findings:**

QQI's Core Guidelines (2016) require a provider's system of academic governance to be independent of commercial considerations. (CSQAG, p.6) At the site visit with the provider in 2019, the panel found that the documentation provided did not indicate a clear separation of commercial and academic decision-making. The role of the Central Services and Training Manager had responsibility for the development of programmes, acting as Chair on the Education and Training Committee and was also a member of the SMT. As such, the panel felt there may be a crossover between commercial and academic activities.

Consequently, the panel had concerns regarding the actual or perceived conflict of interest that may arise from the presented governance structure.

The panel recommended that a mapping of quality assurance processes throughout the company would demonstrate the roles and responsibilities for implementation of policy and procedure, decision making and follow up. A clearer indication of how quality is embedded through the organisation was required.

The developments within CMSE's governance structure, as set out in the revised documentation submitted, now provide for a clearer distinction between commercial and academic decision-making powers, and the panel is pleased to see the greater level of externality present, particularly within the Programme Review and Development Committee and the Results Approval Panel. The panel is satisfied that mandatory changes required under this area of QA have been appropriately addressed.

# 2 DOCUMENTED APPROACH TO QUALITY ASSURANCE

#### **Panel Findings:**

When the panel met with the provider in 2019, it recognised the challenging requirement of developing a quality system to encompass several accreditation bodies and their requirements. The panel noted that CMSE maintains quality-related documents for the assurance of standards and provision as per the company's ISO 9001 certification.

However, the panel felt the documentation provided did not fully encompass QQI's Core Statutory Guidelines, with further information required on how decisions are made by the provider regarding how procedures are developed. The documentation lacked a clear approach delineating the roles and responsibilities of the team and the relevant committees.

The revised documentation submitted by the provider was viewed by the panel as providing significantly more clarity in relation to the roles and remit of CMSE's staff and committees, as well as closer alignment to QQI's Core Guidelines. The panel is satisfied that the mandatory changes in this area have been appropriately addressed.



#### 3 PROGRAMMES OF EDUCATION AND TRAINING

## **Panel Findings:**

CMSE has a proven track record of providing education and training programmes. It currently has 9 validated QQI programmes. The development and provision of programmes is driven by market demand, customer request, learner feedback, trainer comments and legalisation demand. Following the site visit in 2019, the panel was concerned about the actual or perceived conflict of interest that may arise from the role of the Central Services and Training Manager in the development of programmes and the commercial responsibility that this role also held.

The panel noted CMSE's intention to publish its QA Manual on the website. The panel discussed the learner's academic journey from admission through to certification and, as referred to in Sections 4.3.5(a) / 4.3.6(a) of this report, found that the policies and procedures in the Learner Handbook should be enhanced to reflect all aspects of the learner's requirements.

CMSE ensures all learners have an opportunity to provide feedback at the end of their programme and can contact their Training Administration through its CRM system. It also seeks feedback from trainers. CMSE programmes also benefit from internal and external verification, assessment sampling and programme auditing.

The panel recognises the significant steps which have been taken to address the aforementioned issues; in particular, the actual or perceived conflict of interest in the development of programmes, and the need for enhancement of the Learner Handbook to be more reflective of learner requirements. While the panel is largely satisfied with the changes which have been made in respect of these concerns, the panel recommends that further development of CMSE's RPL Procedure would be beneficial. An item of Specific Advice is detailed in Section 7.2 in respect of this.

#### 4 STAFF RECRUITMENT, MANAGEMENT AND DEVELOPMENT

#### **Panel Findings:**

Unfortunately, due to conflicting events the panel were only able to meet with the Central Service and Training Manager and the HR & Training Quality Coordinator at the site visit and did not get the opportunity to meet with any trainers/instructors. Therefore, the panel was unable to secure sufficient evidence to confirm that the documented procedures around staff management and development are carried out in practice.

As an established training provider, CMSE appears to have a well-established cohort of trainers. The panel felt a policy and procedure regarding the induction of trainers is required, to ensure they are aware of the quality culture of CMSE and how they are supported before, during and after the programme.

The panel acknowledges the extensive trainer and trainer induction documentation submitted by the provider in its revised documentation. The panel is of the view that the provider's Trainer Charter could be further enhanced by referencing all awarding bodies with which CMSE is affiliated. An item of Specific Advice is detailed in Section 7.2 in respect of this.



#### 5 TEACHING AND LEARNING

## **Panel Findings:**

CMSE demonstrated a commitment to self-monitoring through its documentation, ensuring learner and trainer feedback is sought for programme enhancement.

As the panel was unable to meet with any trainers on the day of the site visit, they were restricted with limited consideration possible of the various delivery and pedagogical practices to be utilised.

The panel did note that a Trainer Observation Form was provided. However, this appeared to primarily focus on housekeeping, admin and branding issues and not on content delivery, pedagogical practices or modes of delivery. The panel asked that this Trainer Observation form be amended to provide a focus on content delivery, pedagogical practices and modes of delivery.

A reworked Trainer Observation Form was included in the provider's revised documentation, and now includes sections relating to content and delivery. The panel is satisfied that its concerns in this area have been appropriately addressed.

#### 6 ASSESSMENT OF LEARNERS

## **Panel Findings:**

CMSE presented its policy on the fair and consistent assessment of learners. The presented policy appeared to satisfy the criteria associated with the assessment of learners. While the unavailability of training staff meant the panel did not explore the full implementation of these procedures at the site visit, the panel was nonetheless of the view that the documentation submitted by CMSE appropriately and comprehensively outlined the provider's approach to assessment.



#### 7 SUPPORT FOR LEARNERS

## **Panel Findings:**

The panel acknowledged that the short duration of the provider's programmes means that learners tend to be professionals looking to develop their skillset, and, therefore, the learner support required is different from the traditional full time FET learner.

However, the panel noted a lack of policy position regarding the support of this cohort of learners in the draft QA Manual and recommended that completion of the gap analysis may enable further development in this area.

CMSE's revised documentation included an extensively enhanced Learner Handbook, and a Policy for Learner Support. The panel is of the view that CMSE's developments in this area of QA demonstrate its commitments to learners and the learner experience.

## 8 INFORMATION AND DATA MANAGEMENT

## **Panel Findings:**

CMSE has developed an in-house record management system to maintain learner information.

At the conclusion of the site visit, the panel found that CMSE's Information and Data Management Policy may benefit from further enhancement following the completion of the gap analysis.

CMSE's revised documentation evidenced further development of its data management practices, with the submission of an overarching Information and Data Management Policy, as well as policies and procedures pertaining to Data Protection, Data Rights Management and Data Breach Management.

The panel is of the view that these developments satisfactorily address QQI's guidelines in this area of QA.

# 9 PUBLIC INFORMATION AND COMMUNICATION

# **Panel Findings:**

CMSE indicated it will publish its draft QA Manual on its website upon completion of the reengagement process.

Information pertaining to QQI programmes on the website offers details on relevant NFQ level, award type and course content.

The panel noted information regarding reasonable accommodation is now available on its website and is sent to learners in the Learner Handbook at the point of enquiry.

In its revised documentation, CMSE submitted an overarching Communications Policy, which outlines the standards and guidelines for the organisation's internal and external communications.



# 10 OTHER PARTIES INVOLVED IN EDUCATION AND TRAINING (incl. Apprenticeships)

# **Panel Findings:**

The provider did not indicate its involvement in any form of collaborative provision, and the panel is otherwise satisfied that QQI's guidelines under this dimension of QA have been addressed.



## 11 SELF-EVALUATION, MONITORING AND REVIEW

## **Panel Findings:**

Although CMSE noted it had completed a critical review of its practices prior to submission of its original application for reengagement, the panel found that there was no evidence to support this within the documentation provided.

At the site visit in 2019, CMSE presented a range of practices for the collection and monitoring of information, but the panel felt that the policies developed did not demonstrate how this information is utilised to enhance the quality system.

Upon review of CMSE's revised documentation, the panel acknowledges the extensive work undertaken to address the concerns identified at the site visit, and that this work is demonstrative of critical self-analysis. The panel is satisfied that its concerns regarding this dimension of the provider's QA system have been adequately addressed.

# **Evaluation of draft QA Procedures - Overall panel findings**

Following the site visit with CMSE in December 2019, the panel acknowledged the established good standing of the provider and the constructive engagement of staff with the panel throughout the discussions. Nonetheless, the panel felt further development and enhancement of the QA system were required and believed CMSE would greatly benefit from time to revise its QA documentation. The panel's recommendation to QQI was, therefore, to refuse approval of CMSE's QA procedures pending mandatory changes, which are set out in Section 7.1 of this report.

Following a review of revised documentation submitted by the provider, the panel commends the level of work carried out during the interim period and believes it will be of significant benefit to CMSE in the overall enhancement of its QA. The panel is therefore pleased to recommend to QQI *Approval* of CMSE's QA procedures.



# Part 6 Conditions of QA Approval

## 6.1 Conditions of QA Approval

N/A

# Part 7 Mandatory Changes to QA Procedures and Specific Advice

## 7.1 Mandatory Changes

Following the initial site visit in December 2019, the panel identified a number of mandatory changes for the provider as follows:

- 1. CMSE's governance structures need to be reviewed to:
  - a. Demonstrate independence within the governance units for a clear separation between academic and commercial decision making.
  - b. Provide for a clear separation between those that engage in programme modification/development and those that approve proposals.
  - c. Illustrate governance structures with a clear diagram/flow chart.
  - d. Provide Terms of References (TORs) reflective of the remit for the Education & Training Committee.
  - e. Create roles and responsibilities for members of those governance units and how the units are connected to one another.
- 2. Policies and processes need to be amended to address the following:
  - a. Develop a Quality Improvement Plan (QIP).
  - b. Provide a clear overview of the overarching Quality Assurance System.
  - c. Revise the Learner Handbook to be reflective of the learner's lifecycle with CMSE and to include RPL.
  - d. Provide more detail within policies.
  - e. Tutor support and development.

The work on policies and procedures could be enabled through the conduct of a critical review of the policies and processes, using the template gap analysis provided by QQI.

The panel is satisfied that the concerns identified at the original site visit have been satisfactorily addressed. The panel is therefore pleased to be able to recommend to QQI *Approval* of CMSE's QA procedures.



## 7.2 Specific Advice

The following items of specific advice were identified at the reconvene meeting in February 2021, which the panel feels may help guide the provider going forward.

- 1. The panel is of the opinion that further development of the provider's RPL procedure is necessary, particularly in relation to how a request for recognition of RPL is managed, what evidence is required in an application, and how the process would play out on a step-by-step basis.
- 2. The panel is of the opinion that CMSE would benefit from a review of its Trainer Charter documentation to be inclusive and reflective of all awarding bodies with which CMSE is affiliated.
- 3. The panel recommends a change to the use of the term "corrective action", identified on p.25 of the Training Centre Handbook, which reads:

"Any applicant wishing to appeal a decision may do so by contacting the Training Administrator, who will log the appeal as a corrective action..."

The panel recommends a slight, but important, change to this phrasing, from "corrective action" to "an action for review".

# Part 8 Proposed Approved Scope of Provision for this provider

NFQ Level(s) – min and max	Award Class(es)	Discipline areas
NFQ Levels 4 - 6	Minor Awards	Horticulture
		Healthcare Support
		Trade Union Studies
		Architectural Technology and Design
		Manual Handling Instruction
		Training and Development



# Part 9 Approval by Chair of the Panel

This report of the panel is approved and submitted to QQI for its decision on the approval of the draft Quality Assurance Procedures of Chris Mee Safety Engineering.

Name:

Date: 24<sup>th</sup> March 2021



# Annexe 1: Documentation provided to the Panel in the course of the Evaluation

- Application form
- Evidence of type of legal entity
- Organisation chart
- Documentation relevant to financial viability and resources
- Public liability insurance details
- Current tax clearance certificate
- Quality Assurance Manual
- Learner Handbook
- Meetings Minutes for Academic Council, Programme Development and Review Committee, and Results Appeals Panel
- Trainer Contract and Charter
- Trainer Induction Programme and associated documentation
- Training Centre Handbook and Appendices
- Letter from the Managing Director
- Letter from the Group Quality & Training Manager
- Quality Improvement Plan

# Annexe 2: Provider staff met in the course of the Evaluation

Name	Role/Position
Ken Long	Training & Central Services Manager
Brian Purcell	HR & Training Quality Coordinator

Appendix: Provider response to the Reengagement Panel Report



#### **CORK OFFICE**

Euro Business Park, Little Island, Cork.

#### **DUBLIN OFFICE**

Parkway Business Centre, Ballymount Cross, Dublin 24.

t +353 21 497 8100 t +353 1 517 5270 e info@cmse.ie
w www.cmse.ie

Quality and Qualifications Ireland

19/03/2021

Dear Mr Denieffe,

I would like to acknowledge receipt of the QQI Reengagement Panel Report for Chris Mee Safety Engineering dated 02/03/2021. I would also like to thank you for providing us with the opportunity to formally respond to the report.

As an organisation aiming to become best in class in quality management and compliance with accrediting body standards into the future, we recognise that we are on a journey of continuous improvement and are strongly committed to achieving excellence in all that we do. We welcome your feedback and insight into ways in which we can further improve our management systems. Mapping of our quality management system to the QQI core guidelines and completion of the recommended gap analysis has assisted us greatly in enhancing our systems. The items of Specific Advice in Section 7.2 of the report have been noted and added to our quality improvement plan for follow up action.

We appreciate your recognition of the improvements implemented to date and the Panel's recommendation of *Approval* of CMSE's QA procedures to QQI.

Yours sincerely,

Colette Horgan

**Group Quality & Training Manager**