QQI
Dearbhú Cáilíochta agus Cáilíochtaí Éireann
Quality and Qualifications Ireland

CERTIFICATE OF VALIDATION

Validation Process: **Revalidation**

Provider Name	National College of Ireland
Date of Validation	09-Jun-22

	Code	Title	Award	Exit
Principal Programme	PG24932	Master of Science in Management	Master of Science (Masters Degree at NFQ Level 9) 9M21857 90 credits	N/A
Embedded Programme	PG24939	Postgraduate Diploma in Business in Management	Postgraduate Diploma in Business (Postgraduate Diploma at NFQ Level 9) 9M21859 60 credits	No - PT Yes - FT

	First Intake	Last Intake
Enrolment Interval	Sep-22	Aug-27

Principal Programme

	Full Time	Part Time	Delivery Mode: full-time / part-time	Full Time, Part Time
Maximum Intakes per Annum:	2	2		
Minimum Learners per Intake:	15	15		
Maximum Learners per Intake:	100	50		
Duration (months)	12	24		

Target Learner Groups

Typically candidates who wish to progress into middle or top management positions. Additionally, the course can provide a transition stage for graduates from other disciplines who wish to move into the management arena either as practitioners, researchers or consultants. Candidates are required to hold a minimum of a level 8 qualification (minimum 2:2 Honours) or equivalent on the National Qualifications Framework in a relevant Business Discipline Area.

Brief Synopsis of the Programmes

The programme seeks to develop an understanding of core business and management disciplines, and to show how they interrelate to identify and resolve issues in a practical business environment. The programme emphasises the development of business and management skills in solving problems via analysis, decision-making, effective communication and leadership, which can be applied in the modern organization. The programme has been developed to satisfy the demand for courses that combine a strong theoretical foundation with a firm focus on practical application. Learners will be exposed to the most current schools of thought in disciplines such as international business, finance, marketing, entrepreneurship and strategic management. The programme also provides a series of elective modules for students to explore other areas of interest or to emphasise their development in a specific area of their choice. Development of effective managerial skills, which include analytical problem solving, decision-making, effective communication and leadership, is encouraged throughout the course.
Such skills provide strong tools which can be applied in day-to-day management situations and serve graduates to aim at higher management positions within the organisation.

Teaching and Learning Modes	1. Lectures / Classes 2. Other 3. Practical Sessions 4. Tutorials

Approved Countries	Ireland

Physical Resource Requirements

The programme requires appropriate learning spaces to facilitate the teaching, learning & assessment strategy of the programme. Learning spaces should accommodate traditional classrooms, spaces for collaborative learning and access to appropriate technologies as required by individual module curriculum.

Staff Profiles	Qualifications and Experience	WTE
Lecturer	Lecturers with a Masters or PhD level qualification in an appropriate discipline with academic experience delivering modules in Management, Leadership, Law, Marketing and Human Resources at Level 9.	2.32
Programme Director	Programme Director who is responsible for the academic management of the programme and may also be a lecturer on the programme. The Programme Director will have at least a Masters or PhD qualification in an appropriate discipline.	0.1
Programme Coordinator	Programme Coordinator with experience in relationship management, academic support and programme delivery.	0.2

Approved Centres	Centre	Minimum Number of Learners per Intake per Centre	Maximum Number of Learners per Intake per Centre
	42522R National College of Ireland	15	150

Additional Locations	Location Name	Minimum Enrolment per Annum	Maximum Enrolment per Annum
	N/A		

Learner Teacher Ratios	Learning Activity	Ratio
	Dissertation Supervision	1:5
	Lectures	1:100

Programme being replaced by this Programme	Prog Code	Programme Title	Validated
	PG21877	Master of Science in Management	15-Oct-20

Embedded Programme

Validation Process: **Revalidation**

Code	Title	Award	Exit
PG24939	Postgraduate Diploma in Business in Management	Postgraduate Diploma in Business (Postgraduate Diploma at NFQ Level 9) 9M21859 60 credits	FT - Yes PT - No

	Full Time	Part Time
Maximum Intakes per Annum:	N/A	2
Minimum Learners per Intake:	N/A	15
Maximum Learners per Intake:	N/A	50
Duration (months)	N/A	12

Delivery Mode: full-time / part-time	Part Time Full Time - Exit-Only Award

Target Learner Groups

Typically candidates who wish to progress into middle or top management positions. Additionally, the course can provide a transition stage for graduates from other disciplines who wish to move into the management arena as practitioners. Candidates are required to hold a minimum of a level 8 qualification (minimum 2:2 Honours) or equivalent on the National Qualifications Framework in a relevant Business Discipline Area. Full-time mode is an exit-only award, and cannot be enrolled on directly.

Brief Synopsis of the Programmes

The programme seeks to develop an understanding of core business and management disciplines, and to show how they interrelate to identify and resolve issues in a practical business environment. The programme emphasises the development of business and management skills in solving problems via analysis, decision-making, effective communication and leadership, which can be applied in the modern organization. The programme has been developed to satisfy the demand for courses that combine a strong theoretical foundation with a firm focus on practical application. Learners will be exposed to the most current schools of thought in disciplines such as international business, finance, marketing, entrepreneurship and strategic management. The programme also provides a series of elective modules for students to explore other areas of interest or to emphasise their development in a specific area of their choice. Development of effective managerial skills, which include analytical problem solving, decision-making, effective communication and leadership, is encouraged throughout the course. Such skills provide strong tools which can be applied in day-to-day management situations and serve graduates to aim at higher management positions within the organisation.

Teaching and Learning Modes	1. Lectures / Classes

Approved Countries	Ireland

Physical Resource Requirements

The programme requires appropriate learning spaces to facilitate the teaching, learning & assessment strategy of the programme. Learning spaces should accommodate traditional classrooms, spaces for collaborative learning and access to appropriate technologies as required by individual module curriculum.

Staff Profiles	Qualifications and Experience	WTE
Lecturer	Lecturers with a Masters or PhD level qualification in an appropriate discipline with academic experience delivering modules in Management, Leadership, Law, Marketing and Human Resources at Level 9.	2.3
Programme Director	Programme Director who is responsible for the academic management of the programme and may also be a lecturer on the programme. The Programme Director will have at least a Masters or PhD qualification in an appropriate discipline.	0.1
Programme Coordinator	Programme Coordinator with experience in relationship management, academic support and programme delivery.	0.2

Approved Centres	Centre	Minimum Number of Learners per Intake per Centre	Maximum Number of Learners per Intake per Centre
	42522R National College of Ireland	15	50

Additional Locations	Location Name	Minimum Enrolment per Annum	Maximum Enrolment per Annum
	N/A		

Learner Teacher Ratios	Learning Activity	Ratio
	Lectures	1:50

Programme being replaced by this Programme	Prog Code	Programme Title	Validated
	PG21881	Postgraduate Diploma in Business in Management	15-Oct-20

Conditions of Validation of the Programmes Covered by this Certificate of Validation

Part 1: Statutory Conditions of Validation

The statutory (section 45(3) of the 2012 Act) conditions of validation are that the provider of the programme shall:

1. Co-operate with and assist QQI in the performance of QQI's functions in so far as those functions relate to the functions of the provider,
2. Establish procedures which are fair and consistent for the assessment of enrolled learners to ensure the standards of knowledge, skill or competence determined by QQI under section 49 (1) are acquired, and where appropriate, demonstrated, by enrolled learners,
3. Continue to comply with section 65 of the 2012 Act in respect of arrangements for the protection of enrolled learners, if applicable, and
4. Provide to QQI such information as QQI may from time to time require for the purposes of the performance of its functions, including information in respect of completion rates.

Part 2 Conditions of Validation Established by QQI Under section 45(4)(b) of the 2012 Act)

Part 2.1 Condition of Validation Concerning a Change in the QQI Award or Award Standard

1. Where QQI changes an award title, an award specification or an award standard that a programme depends upon, the provider shall not enrol any further learners on the affected programmes unless informed otherwise in writing by QQI (e.g. by the issue of a revised certificate of validation). The programme is considered validated for learners already enrolled on the affected programme.

Part 2.2 Condition of Validation Concerning the Duration of Enrolment

1.The duration of enrolment is the interval during which learners may be enrolled on the validated programme.

Validation is determined by QQI for a specified number of years of enrolment appropriate to the particular programme as indicated on the certificate on validation subject to unit 9.2.1. It is a condition of validation that the programme does not enrol any new learners outside this interval. A typical duration would be five years.

If a provider wishes to continue to enrol learners to the programme beyond this interval the provider must arrange in good time for it to be validated again by QQI, or exceptionally the provider may apply for extension of the duration of enrolment (unit (14)). In this context the provider may apply for validation of the programme from first principles or, alternatively, the provider may avail of the process for revalidation (unit (13)) by QQI.

Part 2.3 General Condition of Validation

The provider of the programme shall:

1. Ensure that the programme as implemented does not differ in a material way from the programme as validated; differing in a material way is defined as differing in any aspect of the programme or its implementation that was material to QQI's validation criteria.
2. Ensure that the programme is provided with the appropriate staff and physical resources as validated.
3. Implement in respect of the programme its written quality assurance procedures (as approved by QQI).
4. Make no significant change to the programme without the prior approval of QQI. (See unit (8)).
5. Unless otherwise agreed by QQI in writting, start implementing the programme as validated and enrol learners within 18 months of validation.
6. Continue in respect of the validated programme to comply with section 56 of the 2012 Act in respect of procedures for access, transfer and progression.
7. Implement the programme and procedures for assessment of learners in accordance with the Approved Programme Schedule and notify QQI in writing of any amendments to this arising from changes to the programme; see unit (9).
8. When advertising and promoting the programme and awards, use the programme title as validated, and the correct QQI award title(s), award type(s) and award class(es) indicating the level of the award(s) on the National Framework of Qualifications.

9. Adhere to QQI regulations and procedures for certfication.

10. Notify QQI in writing without delay of: a. Any material change to the programme; a. Anything that impacts on the integrity or reputation of the programme or the corresponding QQI awards; b. Anything that infringes the conditions of validation; or c. Anything that would be likely to cause QQI to consider reviewing the validation.

11. Notify QQI in writing to determine the implications for the provider's validated programmes, where the provider is likely to, or planning to, merge (amalgamate) with another entity or to acquire, or be acquired by, another entity (see unit (12.5)) .

12. Report to QQI, when required or requested, on its implementation of the programme and compliance with the conditions of validation.

Part 2.4 General Condition of Validation Arising from Specialised Validation Policy and Criteria

1.

Part 2.5 Special Conditions of Validation

Programme and stage schedules

PG24932 Master of Science in Management

Name of Provider	National College of Ireland		
Programme Title	PG24932 Master of Science in Management		
Award Title	Master of Science	Exit Award	N/A
Teaching and learning modalities	Lectures / Classes; Practical Sessions; Tutorials; Other		

Delivery Modes	Award Class	Award NFQ Level	Award EQF Level	Stage	Stage NFQ Level	Stage Credits	First Intake	ISCED Code
Both	Major	9	7	Award Stage	9	90	Sep 2022	04.1.3

Module				Total Student Effort Module (Hours)					Allocation of Marks				
Title	Semester	Status	Credit	Total Hours	Class Contact Hours	Direct e-learning	Hours of Independent learning	Work-based learning efforts	C.A. %	Project %	Skills demonstration %	Exam %	Workbased %
Leading, Managing and Planning in Organisations	1	M	10	250	30	0	220	0	50	0	0	50	0
Financial Management	1	M	10	250	30	0	220	0	60	0	0	40	0
Marketing in the Global Environment	1	M	5	125	30	0	95	0	100	0	0	0	0
Research Methods	Not Applicable	M	10	250	30	220	0	0	30	70	0	0	0
Business Models, Strategy and Tactics	2	M	10	250	30	0	220	0	50	50	0	0	0
Economics for Management	2	M	10	250	30	0	220	0	50	0	0	50	0
International Business	2	M	5	125	30	0	95	0	50	0	0	50	0
Dissertation	Not Applicable	M	20	500	10	0	490	0	0	100	0	0	0
Commercial Law	1	E	5	125	30	0	95	0	30	0	0	70	0
Corporate Governance, Business Ethics and CSR	1	E	5	125	30	0	95	0	0	0	50	50	0
Contemporary Issues in Global Finance	1	E	5	125	30	0	95	0	0	40	0	60	0
Entrepreneurship	1	E	5	125	30	0	95	0	0	100	0	0	0
Strategic Management of Human Capital	1	E	5	125	30	0	95	0	0	100	0	0	0
Management in Postmodern Markets	1	E	5	125	30	0	95	0	0	100	0	0	0

Doing Business on the Cloud	2	E	5	125	30	0	95	0	0	100	0	0	0
Strategic Project Management	2	E	5	125	30	0	95	0	50	0	0	50	0
Business Intelligence	2	E	5	125	30	0	95	0	50	0	0	50	0
Sustainable Business Leadership	2	E	5	125	30	0	95	0	100	0	0	0	0
Employment Law	2	E	5	125	30	0	95	0	0	0	0	100	0

PG24939 Postgraduate Diploma in Business in Management

Name of Provider	National College of Ireland		
Programme Title	PG24939 Postgraduate Diploma in Business in Management		
Award Title	Postgraduate Diploma in Business	Exit Award Only	FT - Yes / PT - No
Teaching and learning modalities	Lectures / Classes		

Delivery Modes	Award Class	Award NFQ Level	Award EQF Level	Stage	Stage NFQ Level	Stage Credits	First Intake	ISCED Code
Part time	Major	9	7	Award Stage	9	60	Sep 2022	04.1.2

Module						Total Student Effort Module (Hours)					Allocation of Marks				
Title	Semester	Status	Credit	Total Hours	Class Contact Hours	Direct e-learning	Hours of Independent learning	Work-based learning efforts	C.A. %	Project %	Skills demonstration %	Exam %	Workbased %
Leading, Managing and Planning in Organisations	1	M	10	250	30	0	220	0	50	0	0	50	0
Financial Management	1	M	10	250	30	0	220	0	60	0	0	40	0
Marketing in the Global Environment	1	M	5	125	30	0	95	0	100	0	0	0	0
Business Models, Strategy and Tactics	2	M	10	250	30	0	220	0	50	50	0	0	0
Economics for Management	2	M	10	250	30	0	220	0	50	0	0	50	0
International Business	2	M	5	125	30	0	95	0	50	0	0	50	0
Commercial Law	1	E	5	125	30	0	95	0	30	0	0	70	0
Corporate Governance, Business Ethics and CSR	1	E	5	125	30	0	95	0	0	0	50	50	0
Contemporary Issues in Global Finance	1	E	5	125	30	0	95	0	0	40	0	60	0
Entrepreneurship	1	E	5	125	30	0	95	0	0	100	0	0	0
Strategic Management of Human Capital	1	E	5	125	30	0	95	0	0	100	0	0	0
Management in Postmodern Markets	1	E	5	125	30	0	95	0	0	100	0	0	0
Doing Business on the Cloud	2	E	5	125	30	0	95	0	0	100	0	0	0
Strategic Project Management	2	E	5	125	30	0	95	0	50	0	0	50	0
Business Intelligence	2	E	5	125	30	0	95	0	50	0	0	50	0

Sustainable Business Leadership	2	E	5	125	30	0	95	0	100	0	0	0	0
Employment Law	2	E	5	125	30	0	95	0	0	0	0	100	0