

### CERTIFICATE OF VALIDATION

### Extension #1

New validation Validation Process: New

Provider Name	Dublin Business School
Date of Validation	24-Jun-21

	Code	Title	Award	Exit
Principal Programme	PG24549	Master of Business Administration	Master of Business Administration (Masters Degree at NFQ Level 9) 9M21571 90 credits	N/A
Embedded Programme	PG24550	Postgraduate Diploma in Business	Postgraduate Diploma in Business (Postgraduate Diploma at NFQ Level 9) 9M21573 60 credits	Yes

	First Intake	Last Intake
<b>Enrolment Interval</b>	Sep-21	Aug-25

# **Principal Programme**

	Full Time	Part Time
Maximum Intakes per Annum:	3	3
Minimum Learners per Intake:	10	10
Maximum Learners per Intake:	150	50
Duration (months)	12	24

Delivery Mode: full-time /	Full Time, Part Time
part-time	

### **Target Learner Groups**

The MBA is aimed at learners with any of the following entry qualifications:

An Irish National Framework of Qualifications (NFQ) Level 8 primary undergraduate honours Bachelor's degree with a minimum second class second division classification (2.2) in any discipline from a recognised third level institution (or equivalent)

An equivalent professional qualification such as ACCA or CIMA

Level 6 (EQF) primary undergraduate bachelor degree with a minimum GPA of 3.0 (or equivalent); or

GMAT examination is a mandatory requirement for all applicants who do not hold an Honours Bachelor Degree (Level 8) with a minimum of second class second division classification.

### **English requirements**

International applicants whose first language is not English and who have not previously undertaken a degree taught in English must provide evidence of proficiency in English language equivalent to B2+ or above on the Common European Framework of Reference for Languages (CEFR). This must be evidenced through a recognised English Language test such as IELTS, Cambridge Certificate, or DBS English Assessment. Test certificates should be dated within the last two years to be considered valid.

The programme is aimed at learners who wish to specialise in business administration with a view to entering industry, to progress professionally or to undertake further business studies. Learners will achieve the business expertise to inform strategic decision-making to optimise return on investment across each department. Learners will be capable of dealing with diverse intrinsic and extrinsic business realities in a creative manner to ensure sustainability and growth. Through the research dissertation, learners will develop independent research and problem-solving skills reflective of their expansion of management competencies and contribute to their chosen field of enquiry which will be valuable in a variety of contexts in the workplace.



### **Brief Synopsis of the Programmes**

The Master of Business Administration is a one year full-time or two-year part-time programme of nine taught modules (60 ECTS) plus dissertation (30 ECTS) totalling 90 ECTS. Learners may also exit with a Postgraduate Diploma in Business Administration having successfully achieved 60 ECTS if they are unable to complete the full Master of Business Administration.

The programme is designed for managers, business innovators and leaders or those who aspire to enter managerial roles within a broad spectrum of industries. The programme is intended for learners who wish to acquire in depth knowledge of business administration, theories, concepts and practical applications to enable an analytical application of such knowledge in context to generate valuable insights. Graduates will be equipped to make high level strategic business decisions, increasing productivity, profitability and an organisation's value and market share.

This programme is identical to the DBS programme delivered in Ireland PG24237

Teaching	and	Learning
Modes		

- 1. Directed Learning
- 2. E-learning (directed)
- 3. E-learning (self-directed)
- 4. Group Discussions
- 5. Group Discussions/Interactions
- 6. Laboratory / Studio
- 7. Lectures / Classes
- 8. Practical Sessions
- 9. Practical/workshop/Laboratories/studio sessions
- 10. Self Directed Learning
- 11. Tutorials
- 12. Webinars

### **Approved Countries**

Germany

### **Physical Resource Requirements**

Classrooms, computer labs, study rooms, library access.

Please see this link for a 360 degree tour of the EU Business School Munich campus:

https://www.euruni.edu/Htdocs/Static/EUVirtualTour/Munich/index.html



Staff Profiles	Qualifications and Experience	WTE
Programme Leader - Munich	The Programme Leader in Munich will have a minimum of a NFQ Level 9 Postgraduate Diploma or Masters qualification in Business or related areas along with programme management/academic leadership experience.	1
Course Director - Dublin	The Course Director for this programme will have a minimum of a NFQ Level 9 Postgraduate Diploma or Masters qualification in Business or related areas along with programme management/ academic leadership experience.	0.002
Lecturer	Lecturing staff will have a minimum of a NFQ Level 9 (EFQ Level 7) equivalent award such as a Postgraduate Diploma or Masters in a relevant area of business/management with relevant industry experience. Subject areas include:  1. Business 2. Human Resource Management 3. Finance 4. Management 5. Marketing 6. ICT 7. Project Management 8. Research Methods	2
Administration and Support	Such as Library, Admissions, Student Experience, Finance etc.  Experience and qualifications relevant to the role.	0.64

Approved Centres Centre			Maximum Number of Learners per Intake per Centre
	38628L Dublin Business School	N/A	N/A

Additional Locations	Location Name	Minimum Enrolment per Annum	Maximum Enrolment per Annum
	EU Business School, Munich	10	600

Learner Teacher Ratios	Learning Activity	Ratio
	Classroom sessions/lectures	1:150
	Workshops/tutorials	1:40
	Practical sessions	1:40
	Online class (live)	1:150
	Online tutorial (interactive)	1:25

Programme being replaced	Prog Code	Programme Title	Validated
by this Programme			
	N/A		



## **Embedded Programme**

Validation Process: New

Code	Title	Award	Exit
PG24550	Postgraduate Diploma in Business	Postgraduate Diploma in Business (Postgraduate	Yes
		Diploma at NFQ Level 9) 9M21573 60 credits	

	Full Time	Part Time
Maximum Intakes per Annum:	0	0
Minimum Learners per Intake:	0	0
Maximum Learners per Intake:	0	0
Duration (months)	9	20

Delivery Mode: full-time /	Full Time, Part Time
part-time	

#### **Target Learner Groups**

As per main programme.

### **Brief Synopsis of the Programmes**

The Postgraduate Diploma in Business is an embedded award in the Master of Business Administration. It is constructed as a one year full-time or two year part-time programme of nine taught modules totalling 60 ECTS. This postgraduate diploma will not be offered separately but as an exit award (totalling 60 ECTS) for learners who are unable to complete the full Master in Business programme. Graduates of the DBS Postgraduate Diploma in Business or the Level 9 MBA are eligible to apply for Level 9 or 10 programmes in other HEIs.

The programme is designed for managers, business innovators and leaders or those who aspire to enter managerial roles within a broad spectrum of industries. The programme is intended for learners who wish to acquire in depth knowledge of business administration, theories, concepts and practical applications to enable an analytical application of such knowledge in context to generate valuable insights. Graduates will be equipped to make high level strategic business decisions, increasing productivity, profitability and an organisation's value and market share.

# Teaching and Learning Modes

- 1. Directed Learning
- 2. E-learning (directed)
- 3. E-learning (self-directed)
- 4. Group Discussions
- 5. Group Discussions/Interactions
- 6. Laboratory / Studio
- 7. Lectures / Classes
- 8. Other
- 9. Practical Sessions
- 10. Practical/workshop/Laboratories/studio sessions
- 11. Self Directed Learning
- 12. Tutorials
- 13. Webinars

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Germany



# **Physical Resource Requirements**

As per main programme.

Staff Profiles	Qualifications and Experience	WTE
Course Director - Dublin	As per main programme	0.002
Programme Leader - Munich	As per main programme.	1
Lecturer	As per main programme.	2
Administration and Support	As per main programme.	0.64

Approved Centres			Maximum Number of Learners per Intake per Centre
	38628L Dublin Business School	N/A	N/A

Addit	tional Locations	Location Name		Maximum Enrolment per Annum
		EU Business School, Munich	0	0

Learner Teacher Ratios	Learning Activity	Ratio
	Classroom sessions/lectures	1:150
	Workshops/tutorials	1:40
	Practical sessions	1:40
	Online class (live)	1:150
	Online tutorial (interactive)	1:125

Programme being replaced	Prog Code	Programme Title	Validated
by this Programme			
	N/A		



# Conditions of Validation of the Programmes Covered by this Certificate of Validation

### Part 1: Statutory Conditions of Validation

The statutory (section 45(3) of the 2012 Act) conditions of validation are that the provider of the programme shall:

- 1. Co-operate with and assist QQI in the performance of QQI's functions in so far as those functions relate to the functions of the provider,
- 2. Establish procedures which are fair and consistent for the assessment of enrolled learners to ensure the standards of knowledge, skill or competence determined by QQI under section 49 (1) are acquired, and where appropriate, demonstrated, by enrolled learners,
- 3. Continue to comply with section 65 of the 2012 Act in respect of arrangements for the protection of enrolled learners, if applicable, and
- 4. Provide to QQI such information as QQI may from time to time require for the purposes of the performance of its functions, including information in respect of completion rates.

### Part 2 Conditions of Validation Established by QQI Under section 45(4)(b) of the 2012 Act)

### Part 2.1 Condition of Validation Concerning a Change in the QQI Award or Award Standard

1. Where QQI changes an award title, an award specification or an award standard that a programme depends upon, the provider shall not enrol any further learners on the affected programmes unless informed otherwise in writing by QQI (e.g. by the issue of a revised certificate of validation). The programme is considered validated for learners already enrolled on the affected programme.

### Part 2.2 Condition of Validation Concerning the Duration of Enrolment

1. The duration of enrolment is the interval during which learners may be enrolled on the validated programme.

Validation is determined by QQI for a specified number of years of enrolment appropriate to the particular programme as indicated on the certificate on validation subject to unit 9.2.1. It is a condition of validation that the programme does not enrol any new learners outside this interval. A typical duration would be five years.

If a provider wishes to continue to enrol learners to the programme beyond this interval the provider must arrange in good time for it to be validated again by QQI, or exceptionally the provider may apply for extension of the duration of enrolment (unit (14)). In this context the provider may apply for validation of the programme from first principles or, alternatively, the provider may avail of the process for revalidation (unit (13)) by QQI.

### Part 2.3 General Condition of Validation

The provider of the programme shall:

- 1. Ensure that the programme as implemented does not differ in a material way from the programme as validated; differing in a material way is defined as differing in any aspect of the programme or its implementation that was material to QQI's validation criteria.
- 2. Ensure that the programme is provided with the appropriate staff and physical resources as validated.
- 3. Implement in respect of the programme its written quality assurance procedures (as approved by QQI).
- 4. Make no significant change to the programme without the prior approval of QQI. (See unit (8)).
- 5. Unless otherwise agreed by QQI in writting, start implementing the programme as validated and enrol learners within 18 months of validation.
- 6. Continue in respect of the validated programme to comply with section 56 of the 2012 Act in respect of procedures for access, transfer and progression.
- 7. Implement the programme and procedures for assessment of learners in accordance with the Approved Programme Schedule and notify QQI in writing of any amendments to this arising from changes to the programme; see unit (9).
- 8. When advertising and promoting the programme and awards, use the programme title as validated, and the correct QQI award title(s), award type(s) and award class(es) indicating the level of the award(s) on the National Framework of Qualifications.



- 9. Adhere to QQI regulations and procedures for certification.
- 10. Notify QQI in writing without delay of: a. Any material change to the programme; a. Anything that impacts on the integrity or reputation of the programme or the corresponding QQI awards; b. Anything that infringes the conditions of validation; or c. Anything that would be likely to cause QQI to consider reviewing the validation.
- 11. Notify QQI in writing to determine the implications for the provider's validated programmes, where the provider is likely to, or planning to, merge (amalgamate) with another entity or to acquire, or be acquired by, another entity (see unit (12.5)).
- 12. Report to QQI, when required or requested, on its implementation of the programme and compliance with the conditions of validation.

### Part 2.4 General Condition of Validation Arising from Specialised Validation Policy and Criteria

1.

### Part 2.5 Special Conditions of Validation

N/A



# Programme and stage schedules

### **PG24549 Master of Business Administration in Business**

PG24349 IVIASTEI	or business running	stration in basiness	•												
Name of Provide	r	Dublin Business So	chool												
<b>Programme Title</b>		PG24549 Master c	of Business Adr	ministratio	n										
Award Title		Master of Business	s Administratio	on					Exit Awa	rd		N/A			
Teaching and lea	Directed Learning; E-learning (directed); E-learning (self-directed); Group Discussions; Group Discussions/Interactions; Laboratory / State Lectures / Classes; Practical Sessions; Self Directed Learning; Practical/workshop/Laboratories/studio sessions; Tutorials; Webinars									udio;					
Delivery Modes	Award Class	Award NFQ Level	el Award EQF Level Stage				Stage N	FQ Level	Stage Cr	edits	First In	take		ISCED O	Code
Both	Major	9	7		Award	Stage	9		90		Sep 202	21		04.1.3	
Module		<u>'</u>				Total St	udent Effor	t Module (	Hours)		Allocation	on of Mar	ks		
Title			Semester	Status	Credit	Total Hours	Class Contact Hours	Direct e-learning	Hours of independing learning	Work-based learning efforts	C.A. %	Project %	Skills demon stration %	Exam %	Workbased %
Global Issues for Ma	inagement		1	М	5	125	24	50	51	0	50	0	0	50	0
Strategic Marketing	Analysis		1	М	5	125	24	50	51	0	100	0	0	0	0
Managerial Financia	l Analysis		1	М	5	125	24	50	51	0	100	0	0	0	0
Research Methods 1			1	М	5	125	24	50	51	0	100	0	0	0	0
Marketing Innovatio	ns		1	E	10	250	48	50	152	0	100	0	0	0	0
Strategies for Huma	n Resource Managemen	t	1	E	10	250	48	50	152	0	50	0	0	50	0
Strategic Informatio	n Systems		1	E	10	250	48	50	152	0	50	0	0	50	0
Project Managemen	t Frameworks		1	E	10	250	48	50	152	0	100	0	0	0	0
Corporate Financial	Management		1	E	10	250	48	50	152	0	40	0	0	60	0
Cloud Technologies	for Business		1	E	10	250	48	50	152	0	50	0	0	50	0
Applied Strategic M	anagement		2	М	10	250	48	50	152	0	100	0	0	0	0
Dynamic Leadership Development 2 M			5	125	24	50	51	0	100	0	0	0	0		
Research Methods 2			2	М	5	125	24	50	51	0	100	0	0	0	0
Integrated Marketin	g Communications		2	E	10	250	48	50	152	0	100	0	0	0	0



Reinventing Performance Management	2	E	10	250	48	50	152	0	50	0	0	50	0
Innovation and Disruptive Technologies	2	E	10	250	48	50	152	0	100	0	0	0	0
Project Management Practices	2	E	10	250	48	50	152	0	100	0	0	0	0
Global Financial Markets	2	E	10	250	48	50	152	0	50	0	0	50	0
Cloud Application Management	2	E	10	250	48	50	152	0	100	0	0	0	0
Dissertation	Not Applicable	М	30	750	6	0	744	0	100	0	0	0	0



### **PG24550 Postgraduate Diploma in Business in Business**

PG24550 Postgra	iduate Diploma in B	Susiness in Business													
Name of Provide	r	Dublin Business So	chool												
Programme Title		PG24550 Postgrad	luate Diploma i	n Busine	SS										
Award Title		Postgraduate Dipl	oma in Busines	S					Exit Awa	rd		Yes			
Teaching and lea	rning modalities	Directed Learning; Laboratory / Studi	<b>J</b> .			-									
<b>Delivery Modes</b>	Award Class	Award NFQ Level	el Award EQF Level				Stage N	FQ Level	Stage Cr	edits	First In	take		ISCED C	Code
Both	Major	9	7		Award	Stage	9		60		Sep 202	21		04.1.3	
Module				Total St	udent Effor	t Module (	Hours)		Allocation	on of Mar	ks				
Title			Semester	Status	Credit	Total Hours	Class Contact Hours	Direct e-learning	Hours of independing learning	Work-based learning efforts	C.A. %	Project %	Skills demon stration %	Exam %	Workbased %
Global Issues for Ma	nagement		1	М	5	125	24	50	51	0	50	0	0	50	0
Strategic Marketing	Analysis		1	М	5	125	24	50	51	0	100	0	0	0	0
Managerial Financia	l Analysis		1	М	5	125	24	50	51	0	100	0	0	0	0
Research Methods 1			1	М	5	125	24	50	51	0	100	0	0	0	0
Marketing Innovatio	ns		1	E	10	250	48	50	152	0	100	0	0	0	0
Strategies for Huma	n Resource Managemer	nt	1	E	10	250	48	50	152	0	50	0	0	50	0
Strategic Informatio	n Systems		1	E	10	250	48	50	152	0	50	0	0	50	0
Project Managemen	t Frameworks		1	E	10	250	48	50	152	0	100	0	0	0	0
Corporate Financial	Management		1	E	10	250	48	50	152	0	40	0	0	60	0
Cloud Technologies	for Business		1	E	10	250	48	50	152	0	50	0	0	50	0
Applied Strategic M	anagement		2	М	10	250	48	50	152	0	100	0	0	0	0
Dynamic Leadership	Development		2	М	5	125	24	50	51	0	100	0	0	0	0
Research Methods 2			2	М	5	125	24	50	51	0	100	0	0	0	0
Integrated Marketin	g Communications		2	E	10	250	48	50	152	0	100	0	0	0	0
Reinventing Perform	ance Management		2	E	10	250	48	50	152	0	50	0	0	50	0



Innovation and Disruptive Technologies	2	E	10	250	48	50	152	0	100	0	0	0	0
Project Management Practices	2	E	10	250	48	50	152	0	100	0	0	0	0
Global Financial Markets	2	E	10	250	48	50	152	0	50	0	0	50	0
Cloud Application Management	2	Е	10	250	48	50	152	0	100	0	0	0	0