### CERTIFICATE OF VALIDATION



#### ReValidation

Provider Name	Dublin Business School
Date of Validation	12-Sep-19

	First intake	Last intake	Intakes per annum
Enrolment Interval	Sep-19	Aug-24	3

Principal Programme Embedded Programmes

Code	Title	Award	Duration (Months)	Intakes per annum
PG24239	Bachelor of Arts (Honours) in Business	Bachelor of Arts (Honours) (Major Award at NFQ Level 8) 8M20835 180 credits	3 years FT 4 years PT	3
na	n/a			

## **Principal Programme**

5 Year Plan: Planned total enrolment i.e. aggregated across all intakes and all approved centres

	Year 1	Year 2	Year 3	Year 4	Year 5
Minimum Intake into first	10	10	10	10	10
year					
Maximum Intake into	450	450	450	450	450
first year					

**Target Learner groups** 

The BA (Honours) in Business is targeted at school leavers and mature students preparing for a career in business. Students will acquire a broad knowledge of modern business management operations and be able to demonstrate a range of skills and competencies relevant to the current industry context.

Brief Synopsis of the programmes

The programme is for school-leavers and mature students who wish to acquire a strong base of contemporary business knowledge through theory, concepts and methods constituting an indepth academic grounding in the core disciplines and skills required for a career in general business. It provides them with expertise in the major aspects of the essential business disciplines and the skills they need to expand their knowledge. It helps them to develop a methodical, rational approach to business problem solving and decision-making and to develop advanced reasoning, evaluative, communication and interpersonal skills. Students learn how to organise and present information, how to critically assess and analyse data, and to specialise in an area of particular interest to them.

Delivery mode: full-time / part-time

Full-time and part-time

**Teaching and Learning Modes** 

- Classroom lectures
- Case-based learning
- Practical skills sessions
- Workshops

- Tutorials
- Individual and group work
- Online synchronous and asynchronous learning

#### **Approved countries**

Ireland

## Physical resource requirements

Lecture rooms with multimedia resources and physical resources suitable for working in breakout groups. Classroom / computer room with requisite software required for the delivery of the programme are detailed in each of the module descriptors and also in Section 8.

#### **Staff Profiles**

Qualifications and	d Experience	WTE
Lecturing staff	will have a minimum of a Level 9 Postgraduate Diploma or Masters in the following areas:  • Business • Human Resource Management • Law • Accounting and/or Finance • Management • Marketing • Digital Marketing • Economics • ICT Individuals with Level 8 honours bachelor degrees in the above disciplines, who are exceptionally qualified by virtue of significant senior industry experience may also be considered.	1.89

#### **Approved Centres**

	·	Maximum per intake per Centre
DBS: Dublin Campus	10	150

#### **Learner Teacher Ratios**

Learning Activity	Ratio
Workshops	1:40
Practical sessions	1:40
Online tutorial (interactive)	1:25
Online Class (live)	1:150
Classroom sessions	1:150

## Programme being replaced by this programme

Prog Code	Programme Title	Validated	To Close
PG19551	BACHELOR OF ARTS (HONOURS) in Business	20-Jun-18	

# Conditions of Validation of the Programmes Covered by this Certificate of Validation

#### **Part 1: Statutory Conditions of Validation**

The statutory (section 45(3) of the 2012 Act) conditions of validation are that the provider of the programme shall:

- 1.co-operate with and assist QQI in the performance of QQI's functions in so far as those functions relate to the functions of the provider,
- 2.establish procedures which are fair and consistent for the assessment of enrolled learners to ensure the standards of knowledge, skill or competence determined by QQI under section 49 (1) are acquired, and where appropriate, demonstrated, by enrolled learners,
- 3.continue to comply with section 65 of the 2012 Act in respect of arrangements for the protection of enrolled learners, if applicable, and
- 4.provide to QQI such information as QQI may from time to time require for the purposes of the performance of its functions, including information in respect of completion rates.

#### Part 2 Conditions of Validation Established by QQI Under section 45(4)(b) of the 2012 Act)

#### Part 2.1 Condition of Validation Concerning a Change in the QQI Award or Award Standard

1. Where QQI changes an award title, an award specification or an award standard that a programme depends upon, the provider shall not enrol any further learners on the affected programmes unless informed otherwise in writing by QQI (e.g. by the issue of a revised certificate of validation). The programme is considered validated for learners already enrolled on the affected programme.

#### Part 2.2 Condition of Validation Concerning the Duration of Enrolment

1. The duration of enrolment is the interval during which learners may be enrolled on the validated programme.

Validation is determined by QQI for a specified number of years of enrolment appropriate to the particular programme as indicated on the certificate on validation subject to unit 9.2.1. It is a condition of validation that the programme does not enrol any new learners outside this interval. A typical duration would be five years.

If a provider wishes to continue to enrol learners to the programme beyond this interval the provider must arrange in good time for it to be validated again by QQI, or exceptionally the provider may apply for extension of the duration of enrolment (unit (14)). In this context the provider may apply for validation of the programme from first principles or, alternatively, the provider may avail of the process for revalidation (unit (13)) by QQI.

#### Part 2.3 General Condition of Validation

The provider of the programme shall:

- 1.Ensure that the programme as implemented does not differ in a material way from the programme as validated; differing in a material way is defined as differing in any aspect of the programme or its implementation that was material to QQI's validation criteria.
- 2.Ensure that the programme is provided with the appropriate staff and physical resources as validated.
- 3.Implement in respect of the programme its written quality assurance procedures (as approved by QQI).
- 4. Make no significant change to the programme without the prior approval of QQI. (See unit (8)).
- 5. Unless otherwise agreed by QQI in writing, start implementing the programme as validated and enrol learners within 18 months of validation.
- 6.Continue in respect of the validated programme to comply with section 56 of the 2012 Act in respect of procedures for access, transfer and progression.
- 7.Implement the programme and procedures for assessment of learners in accordance with the Approved Programme Schedule and notify QQI in writing of any amendments to this arising from changes to the programme; see unit (9).
- 8. When advertising and promoting the programme and awards, use the programme title as validated, and the correct QQI award title(s), award type(s) and award class(es) indicating the level of the award(s) on the National Framework of Qualifications.
- 9. Adhere to QQI regulations and procedures for certification.
- 10. Notify QQI in writing without delay of:
- a. any material change to the programme;
- a. anything that impacts on the integrity or reputation of the programme or the corresponding QQI awards;
- b. anything that infringes the conditions of validation; or
- c. anything that would be likely to cause QQI to consider reviewing the validation.
- 11.Notify QQI in writing to determine the implications for the provider's validated programmes, where the provider is likely to, or planning to, merge (amalgamate) with another entity or to acquire, or be acquired by, another entity (see unit (12.5)).
- 12.Report to QQI, when required or requested, on its implementation of the programme and compliance with the conditions of validation.

#### Part 2.4 General Condition of Validation Arising from Specialised Validation Policy and Criteria

1. n/a

#### **Part 2.5 Special Conditions of Validation**

1. n/a

#### Year 1 Full-time

icai i i u																
Name of I	Provider:		Dublin B	usines	ss School											
Programn	ne Title		Bachelor	of Ar	ts (Honours	) in Business										
Award Tit	le		Bachelor	of Ar	ts (Honours	)										
Stage Exit	Award Title	<sub>3</sub> 3	N/A													
Modes of	Delivery (F	/PT):	Full-time	<u>;</u>												
Teaching modalitie	and learning	3	As per m	odule	descriptors	i										
Award Class <sup>4</sup>	Award NFQ level	Award Level	EQF	Stage (1, 2, 3, 4,, c Award Stage):			Stage NFQ L	.evel²		Stage EQ	F Level²	Stage (ECTS)		Date Effect	ive	ISCED Subject code
Major	8	6		1								60		1st Septeml	per 2019	0410
			Semeste	ır	Module		Credit Number <sup>5</sup>	Total S	tudent Ef	fort Modu	e (hours)		1	ation Of Marl sment strate	-	module
	characters	no where applicable (Semester 1				NFQ	Credit Units	Class Tota (or	Directe	Hours of Independe	Work- based	C.A.	Supervis	Proctored		
including	spaces)		or Semester 2)		Status <sup>9</sup>	Level <sup>1</sup> where specified	HET Credits	Hour s	equiv) Conta ct Hours	d e- learnin g	nt Learning	learnin g effort	% %	ed Project %	practical demonst on %	ati written exam %
Maths and Business	d Stats for		1 and	2	М		10 ECTS	250	72	50	128		40			60
Business ( Organisat	Context and ion		1 and	2	М		10 ECTS	250	72	50	128		50			50
Marketing	g Essentials		1 and	2	М		10 ECTS	250	72	50	128		100			-
IT Essentia	als		1 and	2	М		10 ECTS	250	72	50	128		50		50	-
Economic	Perspective	s	1 and	2	М		10 ECTS	250	72	50	128		40	20		40
Learning t	to Learn		1		М		5 ECTS	125	36	25	64		100			-
Introduction to Business 2 Finance			М		5 ECTS	125	36	25	64		100			-		
Special Re 280 chara	egulations (lacters)	Jp to														

<sup>9</sup> Mandatory (M) or elective (E)

#### Year 2 Full-time

icai z i u																	
Name of	Provider:		Dublin Bus	sines	s School												
Programn	ne Title		Bachelor o	of Ar	ts (Honours)	in Business											
Award Tit	tle		Bachelor o	of Ar	ts (Honours)												
Stage Exit	t Award Title <sup>3</sup>		N/A														
Modes of	Delivery (FT/	PT):	Full-time														
Teaching modalitie	and learning	_	As per module descriptors														
Award Class <sup>4</sup>	Award NFQ level	Awa Leve	rd EQF		age (1, 2, 3, 4 /ard Stage):	-,, or	Stage NFQ L	.evel²		Stage EQ	F Level <sup>2</sup>	Stage (ECTS)		Date Effect	ive	ISCE code	D Subject
Major	8	6		2								60		1 <sup>st</sup> Septemb	oer 2019	0410	)
			Semester		Module		Credit Number⁵	Total S	itudent Ef	fort Modu	le (hours)	·	1	ation Of Marl sment strate	-	e mod	ule
Module T (Up to 70 including	characters	no where applicable racters		applicable (Semester 1		NFQ	Credit Units	Tota		Directe	Independe	Work- based		Supervis	Proctored	d	Proctore
including	spaces		or Semester 2)		Status <sup>10</sup>	Level <sup>1</sup> where specified	HET Credits	Hour s	equiv) Conta ct Hours	d e- learnin g	earnin nt		C.A. %	ed Project %	practical demonst on %	rati	d written exam %
Managem	nent		1 and 2		М		10 ECTS	250	64	50	136		100				-
Financial	Management		1 and 2		М		10 ECTS	250	64	50	136		30				70
Business I Systems	Information		1 and 2		М		10 ECTS	250	64	50	136		50				50
Business I Research	Ethics and Practice		1		М		5 ECTS	125	32	25	68		100				-
Advanced Perspectiv	l Economic ves		2		М		5 ECTS	125	32	25	68		50				50
Psycholog	gy		1 and 2		E		10 ECTS	250	64	50	136		100				-
Social Psy	chology		1 and 2		E		10 ECTS	250	64	50	136		100				-
Principles	of Business La	w	1 and 2		E		10 ECTS	250	64	50	136		100				
Employee the Law	Relations and		1 and 2		E		10 ECTS	250	64	50	136		50				50

<sup>10</sup> Mandatory (M) or elective (E)

Organisational Behaviour for Managers	1 and 2	E		10 ECTS	250	64	50	136		40			60
Selling and Sales Management	1 and 2	E		10 ECTS	250	64	50	136		50			50
Project Planning and Control	1 and 2	E		10 ECTS	250	64	50	136		100			-
Project Feasibility	1 and 2	Е		10 ECTS	250	64	50	136		100			-
Database Design and Cloud Technologies	1 and 2	E		10 ECTS	250	64	50	136		70		30	-
Cloud Marketing and Sales	1 and 2	Е		10 ECTS	250	64	50	136		50			50
Business Programming	1 and 2	Е		10 ECTS	250	64	50	136		50			50
	The electives of BA (Hons) Bus	Learners on the general pathway must choose two electives at Level 7 but cannot choose more than one elective from the same specialised pathway.  Learners on a specialised pathway must take both Level 7 elective modules from that pathway.  The electives on the specialised pathways at Level 7 are:  BA (Hons) Business: management pathway: Selling and Sales Management / Project Feasibility  BA (Hons) Business: project management pathway: Project Planning and Control / Project Feasibility  BA (Hons) Business: human resource management pathway: Employee Relations and the Law / Organisational Behaviour for Managers  BA (Hons) Business: psychology pathway: Psychology / Social Psychology  BA (Hons) Business: law pathway: Principles of Business Law / Employee Relations and the Law  BA (Hons) Business: information systems pathway: Database Design and Cloud Technologies / Business Programming											

#### Year 3 Full-time

Tear 5 Fu	in-time																																														
Name of	Provider:		Dublin Bus	sines	s School																																										
Programm	me Title		Bachelor c	of Ar	ts (Honours)	in Business																																									
Award Tit	tle		Bachelor c	of Ar	ts (Honours)																																										
Stage Exi	t Award Title <sup>3</sup>		N/A																																												
Modes of	Delivery (FT/	PT):	Full-time																																												
Teaching and learning As per module descriptors modalities																																															
Award Class <sup>4</sup>	Award NFQ level	Awa Leve	ord EQF el					Stage NFQ Level <sup>2</sup>			(F Level²	Stage (ECTS)		Date Effect	tive	ISCED Subject code																															
Major	8	6		Αw	/ard		8			6		60		1 <sup>st</sup> Septeml	ber 2019	0410																															
				Credit  Module  Number <sup>5</sup> Total Student Effort Mo						fort Modu	le (hours)			ation Of Marl sment strate	•	module																															
	characters		no where applicable (Semester 1 or Semester 2)		no where applicable		no where applicable		applicable		applicable		applicable		applicable (Semester 1		applicable (Semester 1		applicable (Semester 1		applicable (Semester 1		applicable (Semester 1		applicable (Semester 1		applicable (Semester 1		applicable (Semester 1		no where applicable (Semester 1	no where applicable		applicable (Semester 1			NFQ	Credit Units	Tota	Class (or	Directe	Hours of	Work- based		Supervis	Proctored	110000
including	spaces)				Status <sup>11</sup>	Level <sup>1</sup> where specified	HET Credits	Hour s	equiv) Conta ct Hours	d e- learnin g	Independe nt Learning	learnin g effort	C.A. %	ed Project %	practical demonstr on %	d written exam %																															
Strategic	Management		1 and 2		М	8	10 ECTS	250	60	50	140		100			-																															
Global Bu	ısiness		1 and 2		М	8	10 ECTS	250	60	50	140		50			50																															
Human Ro Managen			1 and 2		М	8	10 ECTS	250	60	50	140		100			-																															
Organisat	ional Psycholo	gy	1 and 2		E	8	10 ECTS	250	60	50	140		100			-																															
Personality and Individual Differences		1 and 2		E	8	10 ECTS	250	60	50	140		100			-																																
Human Ro Developm			1 and 2		E	8	10 ECTS	250	60	50	140		35		15	50																															
Contempo Performa	orary nce Managem	ent	1 and 2		E	8	10 ECTS	250	60	50	140		50			50																															

<sup>&</sup>lt;sup>11</sup> Mandatory (M) or elective (E)

<sup>&</sup>lt;sup>12</sup> Work-based learning effort is not the number of hours in the workplace. For example, a person might spend 35 hours in the workplace as a trainee and this might involve 7 hours of learning effort.

		l							т т			ı	
Corporate Law and Governance	1 and 2	E	8	10 ECTS	250	60	50	140		40			60
Advanced Business and Commercial Law	1 and 2	E	8	10 ECTS	250	60	50	140		40			60
Project Planning Techniques	1 and 2	E	8	10 ECTS	250	60	50	140		100			1
Project Management and Evaluation	1 and 2	E	8	10 ECTS	250	60	50	140		100			-
Data Management and Analytics	1 and 2	E	8	10 ECTS	250	60	50	140		50			50
Performance Management (Accounting)	1 and 2	E	8	10 ECTS	250	60	50	140		30			70
Creativity, Innovation and Entrepreneurship	1 and 2	E	8	10ECTS	250	60	50	140		100			-
Cloud Networking and Security	1 and 2	E	8	10 ECTS	250	60	50	140		50		50	1
Cloud Platform Development	1 and 2	E	8	10 ECTS	250	60	50	140		60			40
Business Intelligence and Visualisation	1 and 2	E	8	10 ECTS	250	60	50	140		60			40
Business Systems Analysis	1 and 2	Е	8	10 ECTS	250	60	50	140		100			-
Capstone Project	1 and 2	М	8	10 ECTS	250	18	50	182		100			-
<b>Special Regulations</b> (Up to 280 characters)	Learners on the general pathway must choose two electives at Level 8 but cannot choose more than one elective from the same specialised pathway.  Learners on a specialised pathway must take both Level 8 elective modules from that pathway.  The electives on the specialised pathways at Level 7 are:  BA (Hons) Business: management pathway: Data Management and Analytics / Creativity, Innovation and Entrepreneurship  BA (Hons) Business: project management pathway: Project Planning Techniques / Project Management and Evaluation  BA (Hons) Business: human resource management pathway: Human Resource Development / Contemporary Performance Management  BA (Hons) Business: psychology pathway: Organisational Psychology / Personality and Individual Differences  BA (Hons) Business: law pathway: Corporate Law and Governance / Advanced Business and Commercial Law  BA (Hons) Business: information systems pathway: Business Intelligence and Visualisation / Business Systems Analysis  BA (Hons) Business: cloud computing pathway: Cloud Networking and Security / Cloud Platform Development												

Year 1 & 2 Part-time

Name of	Dua dalam		Dublin Bus	inoc	c School												
						in Ducinoss											
Programn					s (Honours)	in Business											
Award Tit				or Art	s (Honours)												
	t Award Title <sup>3</sup>		N/A														
	Delivery (FT/	PT):	Part-Time														
Teaching modalitie	and learning		As per mo	dule	descriptors												
Award Class <sup>4</sup>	Award NFQ level	Awa Leve	rd EQF el	EQF Stage (1, 2, 3, 4,, or Award Stage):				Stage NFQ Level <sup>2</sup>			F Level <sup>2</sup>	Stage Credit (ECTS)		Date Effective		ISCED Subject code	
Major	8	6		1								60		1st Septem	ber 2019	0410	
			Semester		Module		Credit Number <sup>5</sup>	Total S	tudent Ef	fort Modu	le (hours)	·	Allocation Of Marks (from the modu assessment strategy)			le	
(Up to 70	Module Title (Up to 70 characters including spaces)		no where applicable (Semester 1 or Semester 2)			NFQ	Credit Units	Tota	Class (or equiv) Conta ct Hours	Directe d e- learnin g	Hours of	Work- based	C.A. %	Supervis	Proctored		Proctore
including					Status <sup>13</sup>	Level <sup>1</sup> where specified	HET Credits	Hour s			Independe nt Learning	learnin g effort		ed Project %	practical demonstr on %	ati	d written exam %
Maths and Business	d Stats for		1 and 2		М		10 ECTS	250	36	50	164		40				60
Business ( Organisat	Context and ion		1 and 2		М		10 ECTS	250	36	50	164		50				50
Marketing	g Essentials		1 and 2		М		10 ECTS	250	36	50	164		100				
IT Essentials		1 and 2		М		10 ECTS	250	36	50	164		50		50		-	
Economic Perspectives		1 and 2		М		10 ECTS	250	36	50	164		40	20			40	
Learning to Learn		1		М		5 ECTS	125	18	25	82		100				-	
Introducti Finance	ion to Busines	ss 2 M		5 ECTS	125	18	25	82		100				-			
Special Re 280 chara	e <b>gulations</b> (Up acters)	to						_									

<sup>13</sup> Mandatory (M) or elective (E)

Year 2 & 3 Part-time

Name of	Provider:		Dublin Bus	sines	s School												
Programi	me Title		Bachelor o	of Art	ts (Honours)	in Business											
Award Ti	tle		Bachelor c	f Art	ts (Honours)												
Stage Exi	t Award Title <sup>3</sup>																
Modes of	f Delivery (FT/	PT):	Part-Time														
Teaching modalities	and learning		As per mo	dule	descriptors												
Award Class <sup>4</sup>	Award NFQ level	Awa Leve	rd EQF el	<b>Stage</b> (1, 2, 3, 4,, or Award Stage):			Stage NFQ Level <sup>2</sup>			Stage EQF Level <sup>2</sup>		Stage Credit (ECTS)		Date Effective		ISCED Subject code	
Major	8	6		2								60		1st Septeml	tember 2019 041		
Module Title (Up to 70 characters including spaces)			Semester no where applicable (Semester or Semest 2)	Module			Credit Number <sup>5</sup>	Total S		fort Module	(hours)			ation Of Marl	ks (from the module gy)		
					Status <sup>14</sup>	NFQ Level <sup>1</sup> where specified	Credit Units	Tota I Hour s	Class (or equiv) Conta ct Hours	Directed e- learning	Hours of Independ ent Learning	Work- based learnin g effort	C.A. %	Supervis ed Project %	Proctored practical demonstr on %	rati	Proctore d written exam %
							HET Credits										
Managen	nent		1 and 2		М		10 ECTS	250	32	50	168		100				-
Financial	Management		1 and 2		М	7	10 ECTS	250	32	50	168		30				70
Systems	Information		1 and 2		М		10 ECTS	250	32	50	168		50				50
	Ethics and Practices		1	1 M			5 ECTS	125	16	25	84		100				-
Advanced Perspecti	d Economic ves		2	2 M				125	16	25	84		50				50

<sup>&</sup>lt;sup>14</sup> Mandatory (M) or elective (E)

Psychology	1 and 2	Е	10 EC	rs 250	32	50	168	100	-
Social Psychology	1 and 2	E	10 EC	rs 250	32	50	168	100	-
Principles of Business Law	1 and 2	E	10 EC	rs 250	32	50	168	100	-
Employee Relations and the Law	1 and 2	E	10 EC	rs 250	32	50	168	50	50
Organisational Behaviour for Managers	1 and 2	Е	10 EC	rs 250	32	50	168	40	60
Selling and Sales Management	1 and 2	E	10 EC	rs 250	32	50	168	50	50
Project Planning and Control	1 and 2	E	10 EC	rs 250	32	50	168	100	-
Project Feasibility	1 and 2	E	10 EC	rs 250	32	50	168	100	-
Database Design and Cloud Technologies	1 and 2	E	10 EC	rs 250	32	50	168	70	30 -
Cloud Marketing and Sales	1 and 2	E	10 EC	rs 250	32	50	168	50	50
Business Programming	1 and 2	E	10 EC	rs 250	32	50	168	50	50
Special Regulations (Up to 280 characters)	The electives of BA (Hons) Bus	specialised pon the special iness: managiness: projectiness: humariness: psycholiness: law painess: inform	thway must choose two athway must take both lised pathways at Level gement pathway: Selling t management pathway resource management plogy pathway: Psycholothway: Principles of Bulation systems pathway computing pathway: Da	Level 7 elect 7 are: and Sales M : Project Pla pathway: Elegy / Social P siness Law / I Database D	lanagemen nning and mployee R sychology Employee esign and	es from that  nt / Project F Control / Pro elations and Relations an Cloud Techn	easibility oject Feasibility the Law / Orgo d the Law ologies / Busin	y anisational Behavio ness Programming	sed pathway.

Year 3 & 4 Part-time

	- rait-tille																
Name of I	Provider:		Dublin Bus														
Programn	ne Title				s (Honours)	in Business											
Award Tit	tle		Bachelor o	of Arts	s (Honours)												
Stage Exit	t Award Title <sup>3</sup>		N/A														
Modes of	Delivery (FT/	Part-Time															
Teaching modalitie	and learning		As per mo	dule (	descriptors												
Award Class <sup>4</sup>	Award NFQ level	Awa Leve	rd EQF el	Stage (1, 2, 3, 4,, or Award Stage):				evel <sup>2</sup>		Stage EQ	F Level <sup>2</sup>	Stage (ECTS)		Date Effective		ISCED Subject code	
Major	8	6		Awa	ard		8			6		60		1 <sup>st</sup> Septemb	per 2019	0410	
			Semester		Module		Credit Number⁵	Total S	tudent Ef	fort Modu	le (hours)			tion Of Mark sment strate	Marks (from the module rategy)		
(Up to 70	Module Title (Up to 70 characters including spaces)		no where applicable (Semester 1			NFQ	Credit Units Tota	Tota	Class (or	Directe	Hours of	Work- based		Supervis	Proctored	Proctore	
including			or Semest 2)	er	Status <sup>15</sup>	Level <sup>1</sup> where specified	HET Credits	Hour s	equiv) Conta ct Hours	d e- learnin g	Independe nt Learning	learnin g effort	C.A. %	ed Project %	practical demonstra on %	d written exam %	
Strategic I	Management		1 and 2		М	8	10 ECTS	250	30	50	170		100			-	
Global Bu	siness		1 and 2		М	8	10 ECTS	250	30	50	170		50			50	
Human Re Managem			1 and 2		М	8	10 ECTS	250	60	50	170		100			-	
	ional Psycholo		1 and 2		E	8	10 ECTS	250	30	50	170		100			-	
	Personality and Individual Differences		1 and 2		E	8	10 ECTS	250	30	50	170		100			-	
Human Re Developm			1 and 2		E	8	10 ECTS	250	30	50	170		35		15	50	
Contempo Performa	orary nce Managem	ent	1 and 2		E	8	10 ECTS	250	30	50	170		50			50	
Corporate Governan			1 and 2		E	8	10 ECTS	250	30	50	170		40			60	

<sup>&</sup>lt;sup>15</sup> Mandatory (M) or elective (E)

Advanced Business and Commercial Law	1 and 2	E	8	10 ECTS	250	30	50	170		40			60	
Project Planning Techniques	1 and 2	E	8	10 ECTS	250	30	50	170		100			-	
Project Management and Evaluation	1 and 2	E	8	10 ECTS	250	30	50	170		100			-	
Data Management and Analytics	1 and 2	E	8	10 ECTS	250	30	50	170		50			50	
Performance Management (Accounting)	1 and 2	E	8	10 ECTS	250	30	50	170		30			70	
Creativity, Innovation and Entrepreneurship	1 and 2	E	8	10 ECTS	250	30	50	170		100			-	
Cloud Networking and Security	1 and 2	E	8	10 ECTS	250	60	50	140		50		50	-	
Cloud Platform Development	1 and 2	E	8	10 ECTS	250	60	50	140		60			40	
Business Intelligence and Visualisation	1 and 2	E	8	10 ECTS	250	30	50	170		60			40	
Business Systems Analysis	1 and 2	Е	8	10 ECTS	250	30	50	170		100			-	
Capstone Project	1 and 2	М	8	10 ECTS	250	12	50	188		100			-	
Special Regulations (Up to 280 characters)	The electives of BA (Hons) Bus	Learners on the general pathway must choose two electives at Level 8 but cannot choose more than one elective from the same specialised pathway.  Learners on a specialised pathway must take both Level 8 elective modules from that pathway.  The electives on the specialised pathways at Level 8 are:  BA (Hons) Business: management pathway: Data Management and Analytics / Creativity, Innovation and Entrepreneurship BA (Hons) Business: project management pathway: Project Planning Techniques / Project Management and Evaluation BA (Hons) Business: human resource management pathway: Human Resource Development / Contemporary Performance Management BA (Hons) Business: psychology pathway: Organisational Psychology / Personality and Individual Differences BA (Hons) Business: law pathway: Corporate Law and Governance / Advanced Business and Commercial Law BA (Hons) Business: information systems pathway: Business Intelligence and Visualisation / Business Systems Analysis												